

Price structure of European Airports

Prof. Dr. Hans-Martin Niemeier, University of Applied Sciences Bremen



Outline



- 1. Basic concept: Two simple questions
 - Why has the price structure changed?
 - + Has it become more efficient?
- 2. Six factors for changes of price structurers
 - 2.1 Regulation
 - 2.2 Capacity problems
 - 2.3 Ownership
 - 2.4 Competition among airports
 - 2.5 Low Cost Carrier
 - 2.6 Legal Changes
- 3. Period of research and sample of European Airports
- 4. Organization

Basic concept:



- → Two simple questions
 - → Has the structure of airport charges changed over the period of liberalization and privatisation of the EU transport market?
 - → Has the structure changed and if so has it become more efficient?

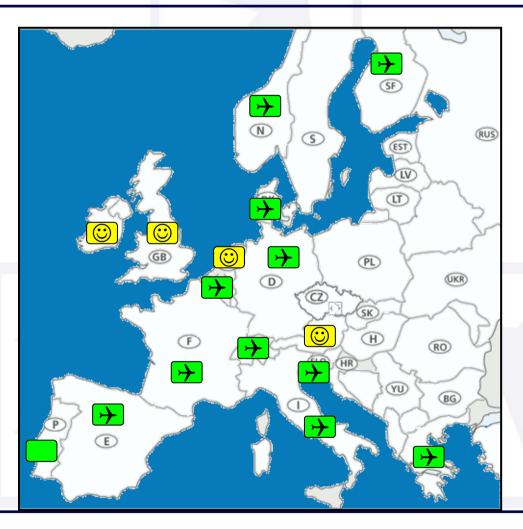


→ Regulation

- → Divers institutional structure
- → Cost based regulation is the typical form of regulation
- → Incentive regulation has been increasingly adopted for a number of airports (Gillen and Niemeier, 2008)

Regulation of European Airports





- independent regulator (all with user consultation)
- User consultation (but no independent regulator)

^{*} User consultation at Malta International Airport

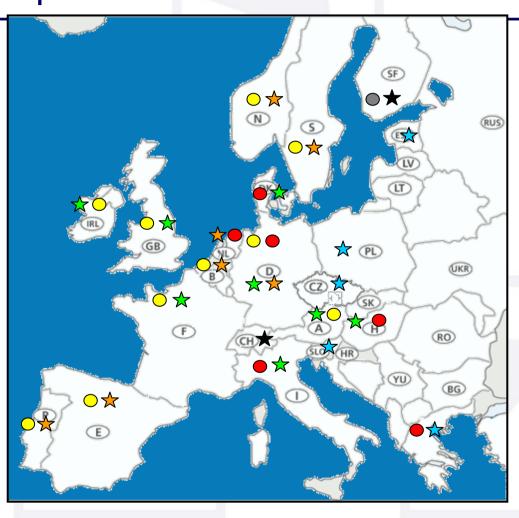
Airport Regulation



- → Are airports regulated by institutions which guarantee a fair process?
 - → Improved consultation, but in the vast majority of countries no independent regulator exists
 - → Examples for lack of information:
 - 9.1 % share of Lufthansa in FRAPORT
 - Regulated asset base and rate of return not published for ADP
- → How low or high powered are the regulatory systems?

Type of Regulation at European Airports





- ★ Type of price cap
- ★ Charges set by airport
- ★ Cost plus regulation
- ★ No regulation

Single or dual till system

- Single till
- Dual till
- No till system
- * Malta International Airport has a price cap and a dual till system in place.



→ Regulation

- → Cost based regulation: price structure based on historic costs
- Incentive regulation
 - does not regulate the structure of charges
 - sets incentives for a profit maximizing airport to change its price structure to increase traffic and revenues.



→ Regulation

- Cost based regulation: price structure based on historic costs
- → Incentive regulation
 - does not regulate the structure of charges
 - profit maximizing airport changes its price structure to increase traffic and revenues

→ Airports

- with cost recovery problem → Ramsey pricing structure,
- airports with peak problems → adopt peak pricing and or a fixed movement charge
- with excess demand → adopt fixed movement charges plus slot rationing



- → Capacity problems.
 - → Welfare maximizing public airports and incentive regulated airports should change their pricing structure with higher utilization of capacity.
 - → Cost-based regulated and traditional public airport will not change price structure.
 - → Strong growth of demand → changes in the structure of charges



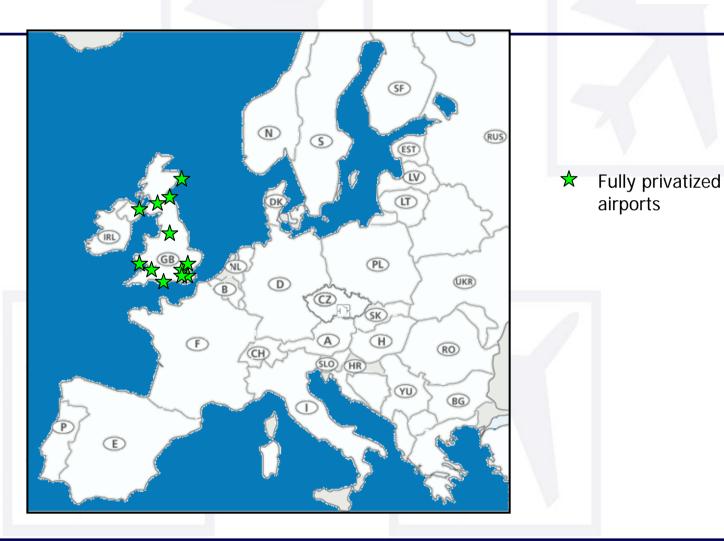
- → Capacity problems.
 - → Welfare maximizing public airports and incentive regulated airports should change their pricing structure with higher utilization of capacity.
 - → Cost-based regulated and traditional public airport will not change price structure.
 - → Strong growth of demand → changes in the structure of charges



- → Ownership.
 - → While in the UK most airports have been privatised in continental Europe most airports are still public or partially privatised often with a minority share (Gillen & Niemeier).
 - Airports are more commercialised than 20 years ago.
 - This factor should also lead to changes in the structure of airport charges

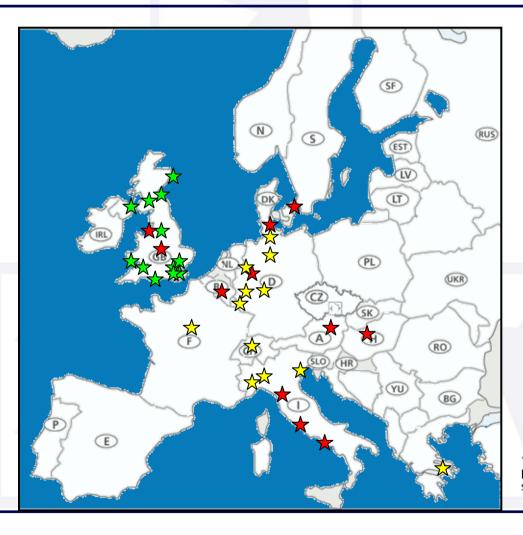
Fully privatized airports in Europe GAP





Fully and partially privatized airports in Europe





- ★ Fully privatized airports
- ★ Partially privatized airports with a majority share
- ★ Partially privatized airports with a minority share

•Malta International Airport has been partially privatized as well (Minority share privatization)



- →Ownership.
 - → The principal agent structure of airports has changed
 - Principals demand more revenue increasing behaviour of managers
 - → Divers cause for changes in the structure of airport charges



- → Competition among airports.
 - → Increased competition among airports in Europe (Forsyth et.al, 2009)
 - → Airports facing competition should have an incentive to secure market shares and profits by reshuffling their price structure.
 - Route development programmes
 - → Long term contracts with airlines
 - → Subsidies



- → Low Cost Carrier
 - → Changes of Airline-Airport relationship
 - → Competition of primary and secondary airport
 - → Long term contract with per passenger charge
 - → Hahn airport has adopted a structure of charges that does not charge aircrafts of Ryan Air Competition among airports.



- → Legal Changes.
 - → EU-Law: starting and landing charges should not be differentiated between inland and other European countries.
 - → The liberalization of ground handling might have lead to changes in charges for example central infrastructure charge

Scope & period of research GAP



- → Period: 1990 to today.
- → Sample of European Airports of GAP project data base on regulation and privatisation and technical data.
- → Structure of airport charges:
 - Typical Aircrafts. Small medium and large aircrafts.
 - Has the German trend of variabilization happened in other European countries.
- → Starting and landing charges.
 - → Weight based or fixed
- → Apron charges:
 - Time related or not
- → Passenger charge:
 - Fixed charge or capped at certain load factor

Organisation



- → GAB: Modul "product- and price differentiation".. It is part of the
- → The Berlin and Bremen group should jointly collect the data.
- → Evaluate the data base of Boeing, TRL (now Jacobs) and RDC Aviation www.airportcharges.com
- → Cooperation with ADV and ACI?
- → Scientific partners:
 - → Peter Forsyth, Monash University
 - → David Gillen, UBC